



Greenwood Leflore Hospital

Community Health Needs Assessment 2025





“There is much economic stress in our community. People can’t afford to miss work, so they put off their health needs.”

- Focus group participant

EXECUTIVE SUMMARY

Greenwood Leflore Hospital is a not-for-profit health care organization. Our mission is to provide high quality, cost-effective healthcare services in partnership with our medical staff to the residents of Leflore County and surrounding communities in North Central Mississippi. The hospital is committed to improving the health status of area residents by providing educational, preventive, diagnostic and therapeutic health care services. We believe that Greenwood Leflore Hospital should use its location, competitive position, and the strength and breadth of its medical staff to become a regional medical center serving the residents of Leflore and surrounding counties in North Central Mississippi. The hospital and its outreach centers strive to provide high quality, cost-effective primary and secondary health care services. Greenwood Leflore Hospital has as one of its goals to identify and address the most urgent issues affecting our citizens and to work to develop initiatives that will improve the health and wellness of our community.

Greenwood Leflore Hospital is governed by a five-member Board of Commissioners appointed by the city and county. Day to day operations of the hospital are under the direction of Gary Marchand, Interim Executive Director. Since 1952, Greenwood Leflore Hospital has been located at 1401 River Road. As a result of the issues facing hospitals located in rural communities during and following the pandemic, Greenwood Leflore Hospital has had to modify its scope of services in order to remain open and available to our citizens. While many rural hospitals were forced to close, Greenwood Leflore Hospital has kept its doors open and continued to serve our patient population with quality care. Greenwood Leflore Hospital is a 25-bed acute care hospital. Our swing bed opened in December of 2025, and we are awaiting official notice of our licensure. Greenwood Leflore Hospital provides health fairs and workplace health education to our community. We are committed to improving the lifestyles of our community.

Input for this assessment was provided by patients, employees, health care professionals, and community representatives with expertise in public health. Various not-for-profit organizations that serve low-income and disadvantaged population also gave input. Three focus groups were conducted in September, October, and November of 2025. Community Health Needs Assessment (CHNA) surveys were filled out by community members. These residents were canvassed by our community networkers via placement in common gathering areas, pop-up events, and phone surveys. Additional surveys were filled out online at the glh.org website. A total of 505 responses to the surveys were collected. These surveys were made available to different demographic groups, including lower income residents, medically underserved residents, minority residents, and residents with chronic health conditions.

The medically underserved, low-income, and minority populations in the community served by the hospital facility were represented. Additional information came from public databases, reports, and publications by state and national agencies.

This document includes a copy of the survey instrument and a copy of the interview questions for the stakeholder. An implementation plan is included, as well as an evaluation of effectiveness of the previous CHNA's strategies. It should be noted that the CHNA from 2022 was conducted during the pandemic, which continued well into 2023.

The complete CHNA Report from Greenwood Leflore Hospital which addresses each requirement under section 501(r) follows.

Greenwood Leflore Hospital plans to address the health needs identified by our Community Health Needs Assessment by enhancing and improving education and outreach and prioritizing the most needed health issues via our implementation strategy, which is included in detail in this document.

COMMUNITY HEALTH NEEDS ASSESSMENT REPORT

I. Definition of the community and description of how the community was determined

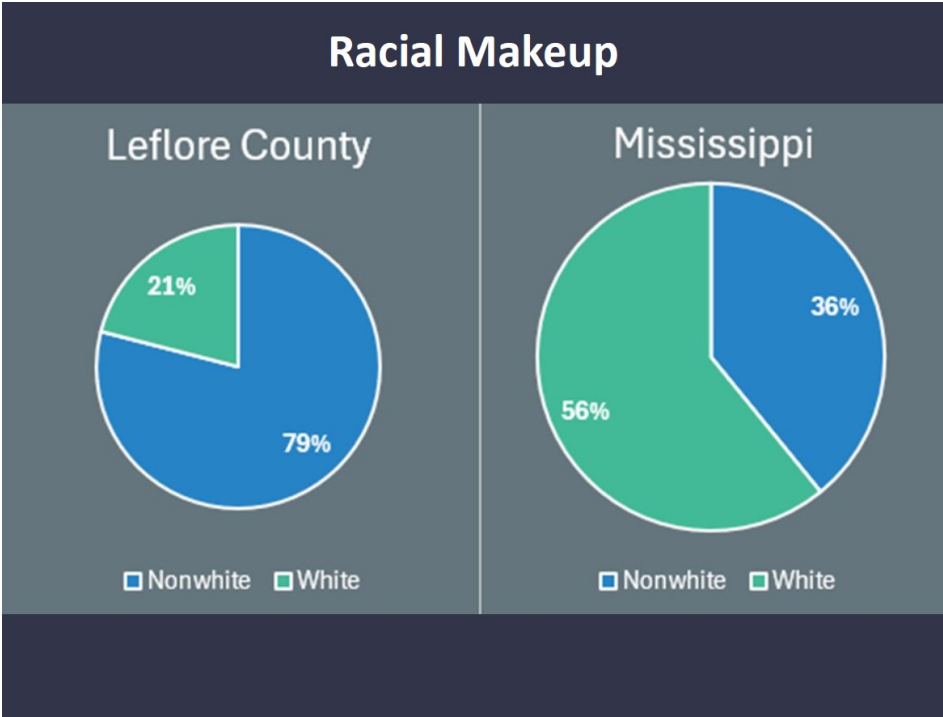
The definition of the community served by Greenwood Leflore Hospital encompasses the geographical area that we service and the demographic make-up of the residents of that geographical area. Greenwood Leflore Hospital serves residents of Leflore County and surrounding communities in North Central Mississippi. Greenwood Leflore Hospital’s patients come from eight counties in North Central Mississippi. Those counties are: Leflore, Humphreys, Sunflower, Tallahatchie, Grenada, Montgomery, Carroll, and Holmes.

There are 520 licensed beds in Leflore County, 25 of which are at Greenwood Leflore Hospital and 500 of which are in nursing homes. Greenwood Leflore Hospital has 22 active medical staff physicians, with consulting physicians available via Telemedicine connectivity.

The racial makeup of Leflore County is 79% nonwhite and 21% white. The median age of our population is 36.6 years, with 25.9% under the age of 18, and 16.0% age 65 or older.

Approximately 31.95% of our population of all ages live in poverty. The most recent unemployment figure for our area is 6.4% as of November, 2025. Leflore County has experienced significant population decline, losing over 30% of its residents between 2000 and 2010. Leflore County’s recent estimates are around 26,000 – 27,000, down from over 28,000 in the 2022 Census.

In Leflore County, leading causes of death generally mirror state and national trends, with heart disease, cancer, and stroke being major contributors, alongside high rates of diabetes, chronic liver disease, and kidney disease. Leflore County’s diabetes percentage is 15.2%; Carroll County’s is 13.1%; Humphreys County’s is 13.0%; Sunflower County’s is 15.4%; and Tallahatchie stands at 13.7%. Leflore County has a high percentage of live births to unwed mothers in Leflore County, with 31% of Caucasian babies born to unwed mothers and 86% of non-Caucasian babies born to unwed mothers. This is significantly higher than state and national averages.



II. Description of the process and methods used to conduct the CHNA

The focus group process centered on input from patients, employees, and community representatives with expertise in public health and various not-for-profit organizations that serve low-income and disadvantaged populations.

Greenwood Leflore Hospital identified a community group of 20+ individuals who are viewed as community leaders representing the broad interests of the community across varying sectors such as education, health, business, economic development, and faith.

NOTE: This report was prepared during our FY 2025 and includes data that may have changed significantly by year’s end.

COMPILATION OF FOCUS GROUP INPUT AND SURVEY RESPONSES

A compilation of the focus group input and the survey responses reveals that the top three health-related concerns for our hospital are, in order:

- Diabetes
- Cancer
- High blood pressure/Cardiovascular disease

The priority of the order was established by the highest number of responses on the surveys plus the input of focus group participants.

Greenwood Leflore Hospital plans to address the health needs identified by this assessment by enhancing and improving our methods of education/outreach/treatment protocols for the conditions identified. There are five domains identified as the most relevant for access to care:

- Economic stability
- Education access and quality
- Healthcare access and quality
- Neighborhood and built environment
- Social and community context

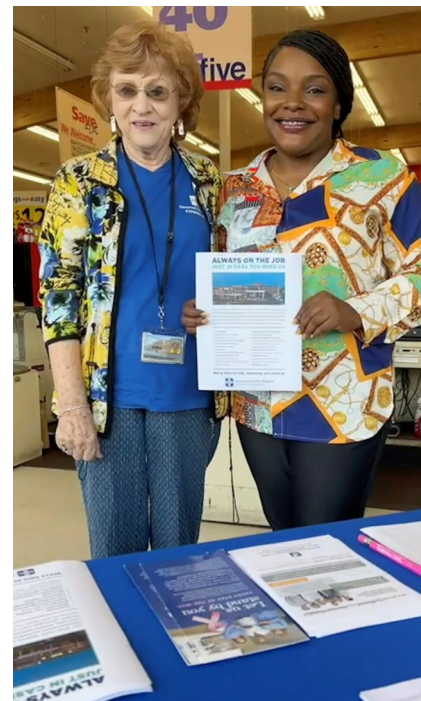
Our patient population is negatively impacted by each of these domains. We have high poverty and illiteracy levels in the service area of Greenwood Leflore Hospital. Transportation is an issue, as we have no public transportation, and our patient population lack adequate transportation to avail themselves of healthcare services. Neighborhoods are unsafe in many areas, with poor sidewalks and dilapidated housing prevalent. The built environment is not conducive to healthy living. No safe exercise and/or walking trails; lack of access to grocery stores with fresh produce; and violence, including drive-by and random shootings, exists for many of our patrons.

IMPLEMENTATION STRATEGIES

1. Additional training for our practitioners in the newest and most effective treatment protocols for the conditions of Diabetes, Cancer, and Cardiovascular Disease.
2. Education and awareness campaigns conducted by our trained community networkers/healthcare workers in public places to promote Greenwood Leflore Hospital's available services and to educate our patient population on preventative measures, such as regular check ups and screenings for disease. These pop-up events/information stations will spotlight current new programs that are in place to prevent and treat Diabetes, Cancer, and Cardiovascular disease. Referrals to providers will be made when appropriate.
3. Health fairs will be conducted in collaboration with schools, faith-based institutions, Life Help mental health center, and other public health entities.
4. Social media (GLH website, Facebook, and Instagram will focus on education and outreach available for these conditions.)

SPECIFIC SERVICES AVAILABLE PER CONDITION

- Diabetes—Chronic Disease Self-Management workbooks and workshops will be offered.
- Cancer—Specialized treatment plans.
- Cardiovascular Disease—Healthy eating, exercise, and regular check ups with physicians will be encouraged to help patrons adopt healthy lifestyles to help protect them from cardiovascular disease.



EVALUATION OF THE IMPACT OF ACTIONS THAT WERE TAKEN TO ADDRESS THE SIGNIFICANT HEALTH NEEDS IDENTIFIED IN THE IMMEDIATELY PRECEDING CHNA CONDUCTED IN 2022

The top three health needs identified in the 2022 CHNA were:

- Diabetes
- Cardiovascular disease
- Obesity

Greenwood Leflore Hospital has been in a recovery process from the devastating effects of the pandemic which ended on May 5, 2023, according to the World Health Organization, but the after effects have lingered well into 2024 and 2025. Loss of revenue, shortage of workforce, hesitancy of the population to embrace in-person visits to their doctors, screenings, and social interactions all impacted the effective implementation of our strategy in 2022. However, we did implement the following with limited success, and we are hopeful for much greater participation going forward.

1. We held staff trainings on new and effective treatment protocols for the conditions of Diabetes, Cardiovascular Disease, and Obesity.
2. We held and participated in health fairs.
3. We utilized social media to promote healthy initiatives for these conditions.
4. We were able to implement pop-up events and information stations where patrons could receive education, outreach, and referrals to practitioners.



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**The following pages are the survey questionnaire
used to gather data for Greenwood Leflore Hospital's
2025 Community Health Needs Assessment.**

Community Health Needs Assessment Please take a minute to complete the survey below. Your responses are anonymous. The purpose of this instrument is to get your opinions about community health issues and quality of life in your community. In collaboration with our partners in Public Health District III, we plan to compile this information and use it as input for the development of a community health improvement plan.

Date Completed _____ Location Completed _____

Part I: Demographics Your answers will allow us to see how different people feel about local health issues.

1. County where you live: _____

2. Zip Code where you live: _____

3. Age:

_____ 18 - 24 years

_____ 45 - 54 years

_____ 25 - 34 years

_____ 55 - 64 years

_____ 35 - 44 years

_____ 65 + years

4. Gender:

_____ Male

_____ Female

5. Race / Ethnic group you most identify with:

_____ African American / Black

_____ Native American

_____ Asian / Pacific Islander

_____ White / Caucasian

_____ Hispanic / Latino

_____ Other _____

6. Marital status:

_____ Married

_____ Not married / Single

_____ Cohabiting

_____ Separated / Divorced

7. Education:

- | | |
|--|---|
| <input type="checkbox"/> Less than high school | <input type="checkbox"/> Some post high school |
| <input type="checkbox"/> High school diploma / GED | <input type="checkbox"/> College degree |
| <input type="checkbox"/> Vocational training | <input type="checkbox"/> Graduate / Professional degree |

8. What is your current employment status?

- ☐ Employed ☐ Not employed ☐ Retired

9. Number of people in your household: _____

10. Annual household income:

- | | |
|---|---|
| <input type="checkbox"/> Less than \$15,000 | <input type="checkbox"/> \$35,000 to \$49,999 |
| <input type="checkbox"/> \$15,000 to \$24,999 | <input type="checkbox"/> Over \$50,000 |
| <input type="checkbox"/> \$25,000 to \$34,999 | |

11. What type of healthcare coverage do you have?

- | | |
|--|---|
| <input type="checkbox"/> No insurance | <input type="checkbox"/> Medicare |
| <input type="checkbox"/> Health insurance (e.g., private insurance, Blue Cross, HMO) | <input type="checkbox"/> Veterans' Administration |
| <input type="checkbox"/> Medicaid | <input type="checkbox"/> Indian Health Services |
| | <input type="checkbox"/> Other _____ |

12. Where did you get this survey: (check one)

- | | |
|--|---|
| <input type="checkbox"/> Church | <input type="checkbox"/> Personal contact |
| <input type="checkbox"/> Community meeting | <input type="checkbox"/> Workplace |
| <input type="checkbox"/> Grocery store / Shopping mall | <input type="checkbox"/> Other _____ |
| <input type="checkbox"/> School | |

Part II: Community Health *Community is defined as where you currently live.

13. In the following list, what do you think are **the three most important factors for a “healthy community?”** (Choose the factors which you feel are the most important to achieving a safe healthy environment for you and your family.)

Check only three:

- ☐ Good place to raise children
- ☐ Low crime / safe neighborhoods
- ☐ Low level of child abuse
- ☐ Good schools
- ☐ Access to health care (e.g., family doctor)
- ☐ Parks and recreation
- ☐ Clean environment
- ☐ Affordable housing
- ☐ Arts and cultural events
- ☐ Access to healthy food

14. In the following list, what do you think are **the three most important “health related problems” in your community?** (Those problems which have the greatest impact on overall community health.)

Check only three:

- ☐ Aging problems (e.g., arthritis, hearing/vision loss, etc.)
- ☐ Cancers
- ☐ Child abuse / neglect
- ☐ Dental problems
- ☐ Diabetes
- ☐ Domestic violence
- ☐ Firearm-related injuries
- ☐ Obesity (childhood & adult)
- ☐ Heart disease and stroke
- ☐ High blood pressure
- ☐ HIV / AIDS
- ☐ Homicide
- ☐ Infant death
- ☐ Infectious diseases (e.g., hepatitis, TB, etc.)
- ☐ Mental health problems

15. In the following list, what do you think are *the three most important “risky behaviors” in your community?* (Those behaviors which have the greatest impact on overall community health.)

Check only three:

- ☐ Alcohol abuse
- ☐ Being overweight
- ☐ Dropping out of school
- ☐ Drug abuse
- ☐ Lack of exercise
- ☐ Lack of maternity care
- ☐ Poor eating habits
- ☐ Not getting “shots” to prevent disease
- ☐ Racial differences
- ☐ Tobacco use
- ☐ Not using a form of birth control
- ☐ Not using seat belts / child safety seats
- ☐ Unsafe sex
- ☐ Unsecured firearms
- ☐ Accessibility to preventive care
- ☐ Other _____

16. How would you rate the overall health of our community?

☐ Very healthy ☐ Healthy ☐ Somewhat healthy ☐ Unhealthy ☐ Very unhealthy

17. How would you rate your own personal health?

☐ Very healthy ☐ Healthy ☐ Somewhat healthy ☐ Unhealthy ☐ Very unhealthy

Part III: Quality of Life Please read the questions below and circle the option that best states your opinion.

18. Are you satisfied with the overall quality of life in your community? (Consider your sense of safety, opportunity for community involvement, and overall wellbeing)

Strongly yes Yes Neutral No Strongly no

19. Are you satisfied with the health care system in your community?

Strongly yes Yes Neutral No Strongly no

20. Is your community a good place to raise children?

Strongly yes Yes Neutral No Strongly no

21. Is your community a good place to grow old?

Strongly yes Yes Neutral No Strongly no

22. Is there economic opportunity in your community?

Strongly yes Yes Neutral No Strongly no

23. Is your community a safe place to live?

Strongly yes Yes Neutral No Strongly no

24. Are there networks of support for individuals and families during times of stress and need?

Strongly yes Yes Neutral No Strongly no

25. Do all individuals and groups have the opportunity to contribute to and participate in your community's quality of life?

Strongly yes Yes Neutral No Strongly no

26. Do all residents perceive they — individually and collectively — can make your community a better place to live?

Strongly yes Yes Neutral No Strongly no

27. Are there a broad variety of health services in your community?

Strongly yes Yes Neutral No Strongly no

28. Is there a sufficient number of health and social services in your community?

Strongly yes Yes Neutral No Strongly no

29. Is your community working together to achieve shared goals?

Strongly yes Yes Neutral No Strongly no

30. Is there an active sense of civic responsibility and engagement, and of civic pride in shared accomplishments?

Strongly yes Yes Neutral No Strongly no

31. Do you believe that you have adequate access to healthcare when you need it?

Strongly yes Yes Neutral No Strongly no

Thank you for participating in our survey.



Greenwood Leflore Hospital

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COMMUNITY HEALTH NEEDS ASSESSMENT REPORT RESULTS

LOCATION WHERE COMPLETED: The 2025 CHNA was completed by residents of Leflore County. (84%)

PLACES WHERE SURVEY WAS COMPLETED: Locales where the survey was completed included home visits, phone calls, pop-up events, faith-based locations, schools, health care facilities, and online at the glh.org. website.

AGE OF RESPONDENTS

18-24 years	3%
25-34 years	12%
35-44 years	20%
45-54 years	17%
55-64 years	20%
65+ years	28%
No response	0%

GENDER OF RESPONDENTS

Male	23%
Female	74%
No response	3%

ETHNIC GROUP YOU MOST IDENTIFY WITH

African American/Black	80%
Asian/Pacific Islander	Less than 1%
Hispanic/Latino	Less than 1%
Native American	Less than 1%
White/Caucasian	17%
Other	1%
No response	1%

MARITAL STATUS

Married	38%
Cohabitating	2%
Not married/Single	48%
Separated/Divorced	11%
No response	1%

EDUCATION

Less than high school	4%
High school diploma/GED	26%
Vocational training	3%
Some post high school	9%
College degree	29%
Graduate/Professional degree	26%
No response	3%

CURRENT EMPLOYMENT STATUS

Employed	65%
Not employed	9%
Retired	25%
No response	1%

QUANTITY OF PEOPLE IN THE HOUSEHOLD

One	20%
Two	28%
Three	17%
Four	12%
Five	5%
Six	2%
Seven	1%
No response	15%

ANNUAL HOUSEHOLD INCOME

Less than \$15,000	14%
\$15,000 - \$24,999	15%
\$25,000 - \$34,999	14%
\$35,000 - \$49,999	20%
Over \$50,000	33%
No response	4%

TYPE OF HEALTHCARE COVERAGE

No insurance	3%
Health insurance	62%
Medicaid	8%
Medicare	20%
Veterans' Administration	2%
Indian Health Services	0%
Other	4%
No response	1%

WHERE RESPONDENTS WERE SURVEYED

Church	18%
Community meeting	3%
Grocery store/Shopping mall	8%
School	9%
Personal contact	17%
Workplace	26%
Other	17%
No response	2%

MOST IMPORTANT FACTORS FOR A HEALTHY COMMUNITY – TOP 3 RESPONSES

Good place to raise children	17%
Low crime/Safe neighborhoods	21%
Low level of child abuse	2%
Good schools	15%
Access to health care	16%
Parks and recreation	5%
Clean environment	4%
Affordable housing	11%
Arts and cultural events	1%
Access to healthy food	7%
No response	1%

MOST IMPORTANT HEALTH RELATED PROBLEMS IN YOUR COMMUNITY – TOP 3 RESPONSES

Aging problems	6%
Cancer	14%
Child abuse/Neglect	3%
Dental problems	2%
Diabetes	15%
Domestic violence	5%
Firearm-related injuries	9%
Obesity	8%
Heart disease and stroke	8%
High blood pressure	12%
HIV/AIDS	1%
Homicide	8%
Infant death	1%
Infectious diseases	1%
Mental health problems	7%
No response	0%

OVERALL HEALTH OF YOUR COMMUNITY

Very Healthy	4%
Healthy	7%
Somewhat healthy	44%
Unhealthy	34%
Very unhealthy	10%
No response	1%

MOST IMPORTANT RISKY BEHAVIORS IN YOUR COMMUNITY – TOP 3 RESPONSES

Alcohol abuse	13%
Obesity/Overweight	10%
Dropping out of school	7%
Drug abuse	16%
Lack of exercise	5%
Lack of maternity care	2%
Poor diet	10%
Vaccine hesitancy	2%
Racial differences	6%
Tobacco use	5%
Not using birth control	2%
Not using seat belts/child safety seats	1%
Unsafe sex	5%
Unsecured firearms	11%
Accessibility of preventive care	4%
Other	1%
No response	0%

YOUR PERSONAL HEALTH

Very Healthy	7%
Healthy	30%
Somewhat healthy	48%
Unhealthy	11%
Very unhealthy	2%
No response	2%

**ARE YOU SATISFIED WITH THE OVERALL
QUALITY OF LIFE IN YOUR COMMUNITY?**

Strongly yes	9%
Yes	17%
Neutral	30%
No	25%
Strongly no	17%
No response	2%

**ARE YOU SATISFIED WITH THE HEALTH
CARE SYSTEM IN YOUR COMMUNITY?**

Strongly yes	8%
Yes	18%
Neutral	25%
No	25%
Strongly no	23%
No response	1%

**IS YOUR COMMUNITY A GOOD PLACE
TO RAISE CHILDREN?**

Strongly yes	10%
Yes	21%
Neutral	33%
No	23%
Strongly no	12%
No response	1%

**IS YOUR COMMUNITY A GOOD PLACE
TO GROW OLD?**

Strongly yes	11%
Yes	23%
Neutral	30%
No	21%
Strongly no	13%
No response	2%

**IS THERE ECONOMIC OPPORTUNITY
IN YOUR COMMUNITY?**

Strongly yes	8%
Yes	15%
Neutral	26%
No	28%
Strongly no	20%
No response	3%

**IS YOUR COMMUNITY
A SAFE PLACE TO LIVE?**

Strongly yes	10%
Yes	21%
Neutral	31%
No	22%
Strongly no	14%
No response	2%

**ARE THERE NETWORKS OF SUPPORT
FOR INDIVIDUALS AND FAMILIES
DURING TIMES OF STRESS AND NEED?**

Strongly yes	10%
Yes	19%
Neutral	31%
No	25%
Strongly no	13%
No response	2%

**DO ALL INDIVIDUALS AND GROUPS HAVE THE
OPPORTUNITY TO CONTRIBUTE TO AND PARTICIPATE
IN YOUR COMMUNITY'S QUALITY OF LIFE?**

Strongly yes	12%
Yes	22%
Neutral	35%
No	19%
Strongly no	11%
No response	1%

**DO ALL RESIDENTS PERCEIVE THAT THEY –
INDIVIDUALLY AND COLLECTIVELY – CAN MAKE
YOUR COMMUNITY A BETTER PLACE TO LIVE ?**

Strongly yes	11%
Yes	19%
Neutral	31%
No	27%
Strongly no	11%
No response	1%

**ARE THERE A BROAD VARIETY OF HEALTH
SERVICES IN YOUR COMMUNITY?**

Strongly yes	9%
Yes	16%
Neutral	25%
No	30%
Strongly no	18%
No response	2%

**IS THERE A SUFFICIENT NUMBER OF HEALTH
AND SOCIAL SERVICES IN YOUR COMMUNITY?**

Strongly yes	8%
Yes	19%
Neutral	26%
No	30%
Strongly no	15%
No response	2%

**IS YOUR COMMUNITY WORKING
TOGETHER TO ACHIEVE SHARED GOALS?**

Strongly yes	7%
Yes	15%
Neutral	28%
No	29%
Strongly no	19%
No response	2%

**IS THERE AN ACTIVE SENSE OF CIVIC
RESPONSIBILITY AND ENGAGEMENT, AND OF
CIVIC PRIDE IN SHARED ACCOMPLISHMENTS?**

Strongly yes	9%
Yes	18%
Neutral	33%
No	25%
Strongly no	14%
No response	1%

**DO YOU BELIEVE THAT YOU HAVE
ADEQUATE ACCESS TO HEALTHCARE
WHEN YOU NEED IT?**

Strongly yes	15%
Yes	23%
Neutral	25%
No	21%
Strongly no	15%
No response	1%



Greenwood Leflore Hospital
The right care at the right time—glh.org



“Kids in our community have anger and rage due to PTSD caused by gun violence and the lack of resources to address their issues.”

- Focus group participant



Greenwood Leflore Hospital

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